



MARK SAMUELIAN  
COMMISSIONER

The Office of Commissioner Mark Samuelian  
City of Miami Beach  
1700 Convention Center Drive  
Miami Beach, Florida 33139

Dear Hank,

This e.pluribus.US is on to something. On any issue, there are all these diverse viewpoints fighting each other, but how well do we truly understand why people think those different ways? And how are we to solve, if we don't understand? Their Project LISTEN efficiently captures the reasons why people think what they do.

For instance, here in Miami Beach e.pluribus.US gives city leaders better insights into how the community thinks about our most controversial issue in the recent election, crime, and importantly, why the voters think what they do. And you can see how that fits into the big picture of what e.pluribus.US is doing -- helping people better understand each other so they can jointly find workable solutions, rather than just fighting each other to a standstill. This is so important and timely to what we're facing in America today.

Sincerely,

Mark Samuelian